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## Delaware The First State

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY THE ATTACHED IS A TRUE AND CORRECT COPY OF THE CERTIFICATE OF INCORPORATION OF "THERMASAT, INC.", FILED IN THIS OFFICE ON THE SEVENTH DAY OF JULY, A.D. 2021, AT 1:01 O'CLOCK P.M.



Authentication: 203632415

Date: 07-08-21

6061992 8100 SR# 20212642773

State of Delaware Secretary of State Division of Corporations Delivered 01:01 PM 07/07/2021 FILED 01:01 PM 07/07/2021

## STATE OF DELAWARE Delivered 01:01 PM 07/07/2021 FILED 01:01 PM 07/07/2021 SR 20212642773 - File Number 6061992 A STOCK CORPORATION

The undersigned Incorporator, desiring to form a corporation under pursuant to the General Corporation Law of the State of Delaware, hereby certifies as follows:

1.	The name of the Corporation is THERMASAT, INC.
***************************************	The Registered Office of the corporation in the State of Delaware is located at corporation Trust Center, 1209 Orange Street (street),
	e City ofWilmington, County ofNew Castle
	Code 19801 . The name of the Registered Agent at such address upon
who	m process against this corporation may be served is The Corporation Trust Company
3.	The purpose of the corporation is to engage in any lawful act or activity for which orations may be organized under the General Corporation Law of Delaware.
4.	The total amount of stock this corporation is authorized to issue is
	0,000 shares (number of authorized shares) with a par value of
\$ 0.0	r
Ψ	por Situro.
5.	The name and mailing address of the incorporator are as follows:
	Name Steven D. Szuch, Esq.
	Mailing Address FisherBroyles LLP, 400 Renaissance Center, Suite 2600
	Detroit, MI Zip Code 48243
	By: Incorporator
	Name: Steven D. Szuch, Esq.  Print or Type